

## Appendix 5.1: Places Directorate Budget 2020/21

This Appendix gives the detailed movement in cost centre budgets from the Restaed 2019/20 to the proposed budget for 2020/21.

**2019/20 Restated Budget** - This is the Quarter 1 2019/20 budget adjusted for one off items approved in year e.g. Budget Carry Forwards approved at outturn.

**Pressures** - New pressures for 2020/21 - details provided in comments

**Savings** - Identified savings for 2020/21 - details provided in comments

**Pay & Inflation** - Changes for inflation and pay related items e.g. pension increases

**Transfers** - budgets transferred between cost centres - details provided in comments

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
<b>Directorate Management Costs</b>							
Operational Director - Places Asset Management	233,900	0	0	(6,800)		227,100	
<b>Total Directorate Management Costs</b>	<b>233,900</b>	<b>0</b>	<b>0</b>	<b>(6,800)</b>	<b>0</b>	<b>227,100</b>	
<b>Development Control</b>							
Building & Development Control Support	178,000	0	0	1,000	0	179,000	
Development Control	1,900	0	0	8,100	0	10,000	
Land Charges	9,700	0	0	1,200	0	10,900	
<b>Total Development Control</b>	<b>189,600</b>	<b>0</b>	<b>0</b>	<b>10,300</b>	<b>0</b>	<b>199,900</b>	
<b>Drainage &amp; Structures</b>							
Drainage and Jetting	137,700	30,000	0	2,800	0	170,500	A three year programme of works is required on drainage to meet demands of changing weather c£30k each year to be funded from the Highways Reserve.
Bridges and Culverts	21,300	0	0	400	0	21,700	
Structural Services - Bridges	15,500	0	0	3,000	0	18,500	
<b>Total Drainage &amp; Structures</b>	<b>174,500</b>	<b>30,000</b>	<b>0</b>	<b>6,200</b>	<b>0</b>	<b>210,700</b>	
<b>Emergency Planning</b>							

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Emergency Planning	30,900			4,300		35,200	
<b>Total Emergency Planning</b>	<b>30,900</b>	<b>0</b>	<b>0</b>	<b>4,300</b>	<b>0</b>	<b>35,200</b>	
<b>Environmental Maintenance</b>							
Environmental Maintenance	193,300	0	0	3,800	0	197,100	
Environmental Services	242,900	0	0	8,700	0	251,600	
Street Cleaning	610,000	0	0	12,200	0	622,200	
Cemeteries	(3,400)	0	(8,000)	300	0	(11,100)	Increase in fee income following fees and charges review in 2019/20 and in line with Q2.
Closed Churchyards	28,100	0	0	600	0	28,700	
Amenity Grass (Urban Grass & Public Open Spaces)	77,900	0	0	1,600	0	79,500	
<b>Total Environmental Maintenance</b>	<b>1,148,800</b>	<b>0</b>	<b>(8,000)</b>	<b>27,200</b>	<b>0</b>	<b>1,168,000</b>	
<b>Forestry Maintenance</b>							
Forestry Maintenance	101,400	0	0	2,000	0	103,400	
<b>Total Forestry Maintenance</b>	<b>101,400</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>103,400</b>	
<b>Highways Capital Charges</b>							
Highways Capital Charges	1,720,200	0	0	0	0	1,720,200	
<b>Total Highways Capital Charges</b>	<b>1,720,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,720,200</b>	
<b>Highways Management</b>							
Highways Management	175,500	83,800	(112,200)	11,000	0	158,100	Pressures are due to road closures procedural change requiring additional advertising costs £38k, and computer licensing £45k, which covers the cost of CONFIRM a software system which stores information related to infrastructure assets and facilitates informed decisions on repairs and maintenance and planned works. These pressures will be partly mitigated by capitalising £112k of the above costs.

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Highways Maintenance Contract Procurement	0	50,000	0	0	0	50,000	Highways term maintenance contract due for renewal from 30 November 2022 and retendering specialist consultancy and legal advice is expected to be in the region of £30k - £50k.
Highways S38 Income	(35,800)	0	0	(700)	0	(36,500)	
<b>Total Highways Management</b>	<b>139,700</b>	<b>133,800</b>	<b>(112,200)</b>	<b>10,300</b>	<b>0</b>	<b>171,600</b>	
<b>Commissioned Transport</b>							
Looked After Children Transport	61,700	20,000	0	1,200	16,800	99,700	Pressure of £20k provided as per Q2 due to an increase in complex cases, as there have been 8 new foster care placements out of county requiring 5 new emergency taxi contracts to be put in place for so that Rutland County Councils statutory obligations are met.
Home to School Transport	570,700	38,000	0	12,300	0	621,000	Pressure due to loss of income from various sources due to Rutland student numbers increasing and minimal spare seats to sell to out of county users - £3k loss from fare-payers now left, out of county students who paid are now using Catmose College own bus service and Lincolnshire County Council service.
Post 16 Transport	119,000	0	0	2,400	0	121,400	
Adult Social Services Transport	50,800	0	0	1,000	(16,800)	35,000	
Transport Fleet	387,400	0	0	4,800	0	392,200	
SEN Transport	411,200	115,000	0	8,200	0	534,400	The volume of SEN Cases has increased as reported in Q2 of 19/20. Service has reviewed whether the demand will continue into 20/21 and there is no evidence to suggest the demand will cease.
<b>Total Commissioned Transport</b>	<b>1,600,800</b>	<b>173,000</b>	<b>0</b>	<b>29,900</b>	<b>0</b>	<b>1,803,700</b>	
<b>Lighting &amp; Safety Barriers and Traffic Signals</b>							

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Street Lighting	101,300	0	(5,000)	5,000	0	101,300	Additional Parish contributions will be received to cover inflationary increases as per the Parrish precept process.
Barriers	16,200	0	0	300	(6,500)	10,000	Transfer from Barriers where less work anticipated in 2020/21 to fund additional works focused around Safety to include refreshing white/yellow lines and repairing/replacing road signs.
Traffic Signal Maintenance	25,800	0	(2,800)	0	0	23,000	A reduction in the Service Level Agreement costs with LCC
<b>Total Lighting &amp; Safety Barriers and Traffic Signals</b>	<b>143,300</b>	<b>0</b>	<b>(7,800)</b>	<b>5,300</b>	<b>(6,500)</b>	<b>134,300</b>	
<b>Parking</b>							
Parking	(331,800)	19,000	0	7,700	0	(305,100)	Year on year parking income generated continues to increase even after introduction of 30 minutes free tariff (£566k in 2018/19 v forecast £587k for 2019/20). However savings have not been made as business rate transitional relief is coming to an end following an increase in car parks total rateable value (2017 £80k, 2019 £178k), increasing rates payable from a budget of £51k to £70k as well as the loss of 10 spaces at South Street car park for the Childrens Centre.
<b>Total Parking</b>	<b>(331,800)</b>	<b>19,000</b>	<b>0</b>	<b>7,700</b>	<b>0</b>	<b>(305,100)</b>	
<b>Pool Cars and Car Hire</b>							
Pool Cars and Car Hire	103,800	5,000	0	2,600	0	111,400	Allowance for Electric Car Trial. There may be savings from fuel costs but too early to say.
<b>Total Pool Cars &amp; Car Hire</b>	<b>103,800</b>	<b>5,000</b>	<b>0</b>	<b>2,600</b>	<b>0</b>	<b>111,400</b>	
<b>Public Protection</b>							
Env & Trading Standards	442,400	0	0	8,800	0	451,200	
Environmental Protection Act	(3,200)	0	0	(100)	0	(3,300)	

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Dog Warden & Pest Control Services	28,400	0	(24,000)	600	0	5,000	Savings from change in Dog Warden contract. Contract is now "pay as you go" and demand is limited.
Licenses	(63,800)	0	0	(1,300)	0	(65,100)	
<b>Total Public Protection</b>	<b>403,800</b>	<b>0</b>	<b>(24,000)</b>	<b>8,000</b>	<b>0</b>	<b>387,800</b>	
<b>Public Rights of Way</b>							
Public Rights of Way	92,800	0	0	1,800	0	94,600	
<b>Total Public Rights of Way</b>	<b>92,800</b>	<b>0</b>	<b>0</b>	<b>1,800</b>	<b>0</b>	<b>94,600</b>	
<b>Public Transport</b>							
Public Transport	482,600	0	0	9,700	20,000	512,300	Transfer of budget between Public Transport and Concessionary Travel to reflect demand.
Concessionary Travel	339,600	0	0	6,800	(20,000)	326,400	
Community Vehicle	20,400	0	0	400	0	20,800	
<b>Total Public Transport</b>	<b>842,600</b>	<b>0</b>	<b>0</b>	<b>16,900</b>	<b>0</b>	<b>859,500</b>	
<b>Road Maintenance</b>							
Safety	90,700	0	0	2,200	6,500	99,400	Transfer from Barriers where less work anticipated in 2020/21 to fund additional works focused around Safety to include refreshing white/yellow lines and cleaning/repairing/replacing dirty/damaged road signs.
Minor Repairs	88,000	0	0	1,800	0	89,800	
Fixed Contract Costs	220,500	0	0	4,400	0	224,900	
<b>Total Road Maintenance</b>	<b>399,200</b>	<b>0</b>	<b>0</b>	<b>8,400</b>	<b>6,500</b>	<b>414,100</b>	
<b>Transport Management</b>							
Transport Strategy	161,100	0	0	7,000	0	168,100	
Transport Management	168,300	0	0	1,000	0	169,300	
Bikeability	0	0	0	0	0	0	

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Safety Partnership Arrangement	6,600	20,000	0	100	0	26,700	Specialist consultancy support required for the appraisal of and design work on the Road Safety Strategy will create a pressure of £15k and the reversal of £5k savings agreed in 2019/20 budget setting is now required to run the road safety program as £6k has proved insufficient to be able to provide the ongoing subsidy for Pass Plus for young drivers in Rutland and cover the Road Traffic Accident Validation service level agreement, as well as road safety campaigns such as Walkwise and Be Seen Be Safe.
<b>Total Transport Management</b>	<b>336,000</b>	<b>20,000</b>	<b>0</b>	<b>8,100</b>	<b>0</b>	<b>364,100</b>	
<b>Waste Management</b>							
Refuse Collection	856,100	0	0	25,500	19,600	901,200	Transfers between the waste management cost centres are realigning budgets to better reflect spend.
Refuse Collection Contract Procurement	0	80,000	0	0	0	80,000	The refuse collection service contract which is due for renewal 31 March 2022 and specialist consultancy and legal advice to support retendering is expected to be in the region of £80k. Neighbouring authorities going through the same process have spent between £80k and £150k.
Waste Management	1,535,400	0	0	34,400	(14,600)	1,555,200	
Green Waste Collections	(84,600)	0	(15,000)	(2,300)	(5,000)	(106,900)	Savings due to greater increase in take up. In line with Q2. 2018/19 c11,500 households, 2019/20 c12,200
<b>Total Waste Management</b>	<b>2,306,900</b>	<b>80,000</b>	<b>(15,000)</b>	<b>57,600</b>	<b>0</b>	<b>2,429,500</b>	
<b>Winter Maintenance</b>							
Winter Maintenance	263,400	0	0	5,300	0	268,700	

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
<b>Total Winter Maintenance</b>	<b>263,400</b>	<b>0</b>	<b>0</b>	<b>5,300</b>	<b>0</b>	<b>268,700</b>	
<b>Planning Policy</b>							
Planning Policy	311,000	8,600	(15,000)	17,000	0	321,600	Savings due to reduction in fees and charges costs in relation to minerals and waste services advice, and pressure due to restructure of Planning Policy Team.
Local Plan Production	0	195,000	0	0	0	195,000	Estimated legal fees £75k, and examination costs £120k for work on Local Plan. This is an estimate.
<b>Total Planning Policy</b>	<b>311,000</b>	<b>203,600</b>	<b>(15,000)</b>	<b>17,000</b>	<b>0</b>	<b>516,600</b>	
<b>Tourism</b>							
Tourism (Anglian Water)	15,500	0	0	300	0	15,800	
<b>Total Tourism</b>	<b>15,500</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>15,800</b>	
<b>Health &amp; Safety</b>							
Health & Safety	39,200	30,000	0	800	0	70,000	To fund a post to deliver the Health & Safety function and external specialised policy advice.
<b>Total Health &amp; Safety</b>	<b>39,200</b>	<b>30,000</b>	<b>0</b>	<b>800</b>	<b>0</b>	<b>70,000</b>	
<b>Property Services</b>							
Public Conveniences	18,400	0	0	300	0	18,700	
Admin Buildings	474,700	0	(27,000)	12,300	(10,000)	450,000	Based on Q2 figures, utility charges are reducing in part because of 3 new boilers installed.
Central Maintenance	199,500	0	0	4,000	0	203,500	
Barleythorpe Campus	(3,000)	0	0	0	0	(3,000)	

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Property Services	332,200	97,000		10,400	10,000	449,600	Pressure due to: 1. No longer demand for maintenance services (SLAs) provided to schools for a fee, £21k 2. The scope to recharge some costs to the capital programme is reduced whilst no big projects are commissioned - £46k 3. Specialist consultancy support required for Asset Condition Surveys to facilitate prioritisation of current and future maintenance requirements and management of maintenance budgets, £30k.
Central Furniture and Equipment	6,000	0	0	100	0	6,100	
Oakham Bus Station	24,100	0	0	600	0	24,700	
<b>Total Property Services</b>	<b>1,051,900</b>	<b>97,000</b>	<b>(27,000)</b>	<b>27,700</b>	<b>0</b>	<b>1,149,600</b>	
<b>Building Control</b>							
Building Control	(50,100)	18,400	(5,400)	(1,000)	0	(38,100)	Based on Q2 and increased competition from external inspectors, it is unlikely that a £50k surplus would be achieved despite increasing Building Control fees.
<b>Total Building Control</b>	<b>(50,100)</b>	<b>18,400</b>	<b>(5,400)</b>	<b>(1,000)</b>	<b>0</b>	<b>(38,100)</b>	
<b>Commercial &amp; Industrial Properties</b>							
Oakham Enterprise Park	(192,300)	0	(18,000)	13,000	0	(197,300)	Increase in rent and service charge due to rent reviews, occupancy rate and debt collection performance
Kings Centre	(1,500)	14,900	(39,500)	1,500	0	(24,600)	Revised savings and pressures in line with performance of Kings Centre. Net Saving is due to 100% occupancy
Pit Lane	(39,300)	0	0	200	0	(39,100)	
Ashwell Road Business Units	15,100	0	0	700	0	15,800	
No 7 Church Passage	(5,000)	0	0	0	0	(5,000)	



Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Residential Garages	(20,000)	0	0	100	0	(19,900)	
<b>Total Commercial &amp; Industrial Properties</b>	<b>(243,000)</b>	<b>14,900</b>	<b>(57,500)</b>	<b>15,500</b>	<b>0</b>	<b>(270,100)</b>	
<b>Economic Development</b>							
Digital Rutland	49,400	0	0	900	0	50,300	
Economic Development	117,400	0	0	900	0	118,300	
<b>Total Economic Development</b>	<b>166,800</b>	<b>0</b>	<b>0</b>	<b>1,800</b>	<b>0</b>	<b>168,600</b>	
<b>Culture &amp; Registration Services</b>							
Registration Service	(23,400)	0	0	1,200	0	(22,200)	
Coroner	40,100	0	0	4,800	0	44,900	
Arts Development	10,400	0	0	200	0	10,600	
Culture and Leisure	79,800	0	0	4,500	0	84,300	
<b>Total Culture &amp; Registration Services</b>	<b>106,900</b>	<b>0</b>	<b>0</b>	<b>10,700</b>	<b>0</b>	<b>117,600</b>	
<b>Libraries</b>							
Libraries	426,500	11,000	0	6,500	5,300	449,300	Pressure being impact of loss of Ketton Library rental and Public Health contribution for books.
Mobile Library	35,400	3,000	0	500	0	38,900	Repair costs of Mobile Library increasing due to the age of the vehicle
Prison Library Service - Stocken	(1,400)	0	0	(400)	200	(1,600)	
<b>Total Libraries</b>	<b>460,500</b>	<b>14,000</b>	<b>0</b>	<b>6,600</b>	<b>5,500</b>	<b>486,600</b>	
<b>Museums Service</b>							
Museums Service	302,100	0	0	4,100	(5,500)	300,700	
Oakham Castle	54,800	0	0	1,100	1,700	57,600	
Records Office	54,200	0	0	1,100	0	55,300	
Museum Trading Account	(4,400)	0	0	(100)	0	(4,500)	
<b>Total Museum Services</b>	<b>406,700</b>	<b>0</b>	<b>0</b>	<b>6,200</b>	<b>(3,800)</b>	<b>409,100</b>	
<b>Sports &amp; Leisure Services</b>							
Recreation and Leisure	19,600	0	0	1,100	0	20,700	

Cost Centre Description	2019/20 Restated Budget £	Pressures £	Savings £	Pay and Inflation £	Transfers £	2020/21 Budget £	Comments
Catmose Leisure Contract Procurement	0	20,000	0	0	0	20,000	The Leisure contract at Catmose is due for renewal from 1 April 2021 and retendering specialist consultancy and legal advice is expected to be in the region of £20k.
Active Rutland Hub	29,500	0	0	(2,300)	(1,700)	25,500	
School Sports/Games	0	0	0	400	0	400	
<b>Total Sports &amp; Leisure Services</b>	<b>49,100</b>	<b>20,000</b>	<b>0</b>	<b>(800)</b>	<b>(1,700)</b>	<b>66,600</b>	
<b>Total Places</b>	<b>12,214,300</b>	<b>858,700</b>	<b>(271,900)</b>	<b>289,900</b>	<b>0</b>	<b>13,091,000</b>	